

PEHSC Board of Directors Meeting Wednesday, December 8, 2021 Virtual Meeting 10:00 a.m.

Minutes

CONVENE BOARD OF DIRECTORS MEETING

Mr. Jones, President, called the meeting to order at 1000 hours

Welcomed the attendees

* If you do not see your name on the roster, please contact Kelli Kishbaugh (kkishbaugh@pehsc.org) BOARD MEMBERS PRESENT

Ambulance Association of PA - Donald DeReamus/Douglas Garretson/Heather Sharar Burholme EMS - Timothy Hinchcliff Center for Emergency Medicine of Western PA – Walt Stoy, Ph.D./Ron Roth, M.D. Centre LifeLink EMS - Kent Knable Cetronia Ambulance Corps. – Robert Mateff Chester County Department of Emergency Services - Harry Moore Forbes Hospital – Jeffrey Wess Harrisburg Area Community College – James Green Highmark Inc. – Robert Wanovich Hospital & Healthsystem Association of PA - Chris Chamberlain, RN Non-Profit Emergency Services of Beaver County – Steve Bailey Pennsylvania ACEP – Gregory Hellier, D.O. Pennsylvania Fire and Emergency Services Institute – Jerry Ozog Pennsylvania State University – J. David Jones Pennsylvania Trauma Systems Foundation - Juliet Altenburg, RN/Anna Over, RN Riddle Hospital – Main Line Health System – Keith Laws Second Alarmers Association & Rescue Squad of Montgomery County, Inc. - Ken Davidson Southern Alleghenies EMS Council - Carl Moen St. Luke's University Health Network – Jeffrey Yanochko Valley Ambulance Authority – J.R. Henry Wellspan York Hospital - Thomas Yeich, M.D./Steven Schirk, M.D. West Grove Fire Company – Gary Vinnacombe West York Ambulance – Wayne March Western Berks Ambulance Association - Anthony Tucci Williamsport Area Ambulance Service Coop. dba Susquehanna Regional EMS - Mark Trueman

COUNCIL MEMBERS PRESENT

Allegheny General Hospital – Mary Kovac/Robert Twaddle American Trauma Society, Pennsylvania Division – Krista Brands Bucks County Emergency Health Services Council, Inc. – Michele Rymdeika City of Pittsburgh-Bureau of Emergency Medical Services – Ronald Romano/Amera GilchristDelaware County EHS Council – Patrick O'Connell Eastern Lebanon County School District – Terry Golden Eastern PA EMS Council – Duane Siberski, D.O. Emergency Health Services Federation, Inc. – Michael Reihart, D.O. Emergency Medical Services of Northeastern PA – John Campos Emergency Nurses Association, PA – Kay Ella Bleecher, RN Good Fellowship Ambulance & EMS Training Institute – Kimberly Holman, RN LTS EMS Council – Wendy Hastings Montgomery County Regional EMS Office – David Brown Myerstown First Aid Unit – David Kirchner Tomas Jefferson University – Jean Bail UPMC Presbyterian – Myron Rickens UPMC Susquehanna – Steven Bixby Uwchlan Ambulance Corps – Tammy Whiteman Volunteer Medical Service Corps of Lower Merion and Narberth – Alvin Wang M.D.

BUREAU OF EMS

Dylan Ferguson, Director

PEHSC STAFF

Janette Swade, Director Donald Potter, Jr., Sr. EMS System Specialist Andy Snavely, EMS System Specialist Duane Spencer, EMSC Manager Kelli Kishbaugh, Administrative Assistant

APPROVAL OF MINUTES

Provided by David Jones, President

Discussion	Action	Conclusion
The October 6, meeting minutes	It was motioned by Anthony	Motion passed
were reviewed by the Board of	Tucci and seconded by Doug	
Directors.	Garretson to approve the	
	October 6, 2021; meeting	
	minutes as drafted.	

PRESIDENT'S REPORT

Provided by David Jones, President

Discussion	Action	<u>Conclusion</u>
VTR's	President Jones reminded the	
	board members that VTRs	
	presented today are for the	
	board's review and action. It is	
	not a board responsibility to	
	attempt to rewrite a	
	recommendation.	
SR6	- Met on Monday, December 6.,	- Future discussions will be on
	2021.	direct payment and balance
	- Reviewed the status of	billing.
	recommendations from 2018	
	that have not been acted on by	
	legislature.	

	- The fine for moving violations	
	was doubled, but legislative	
	restrictions on the bill decreased	
	the amount of funds available	
	for system administration.	
	- Discussed the status of the	
	legislative caucus for fire and	
	emergency services.	
PEHSC Workforce Initiative	Executive Committee and	In 2022, the council's focus will
	PEHSC staff have been	be primarily on workforce
	discussing workforce issues in	initiatives and
	Pennsylvania.	recommendations.
Nominating Committee	- Will review and vote on a slate	- Please contact the nominating
	of candidates during the March	committee and/or PEHSC if you
	2022 Board meeting.	would like to be nominated or
	- Committee members are Kent	nominate someone for the Board
	Knable, Kimberly Holman,	of Directors.
	Steve Bailey, Bryan Kircher,	
	and Anthony Deaven.	
PEHSC Board of Director	Harrisburg Area Community	- These organizations are
Terms	College, PA Chapter American	required to come off the board
	College of Emergency	for a least one year due to term
	Physicians (ACEP) and Second	limits.
	Alarmers Association & Rescue	- Thank you for your service.
	Squad of Montgomery County,	Thank you for your service.
	Inc.	
	Chester County Dept of	These organizations are eligible
	Emergency Services, City of	to be re-elected to a 2^{nd} 3-year
	Allentown Emergency Medical	term on the board.
	9 .	term on the board.
	Services, Community LifeTeam	
	Emergency Medical Services,	
	Pennsylvania State University,	
	Pennsylvania Trauma Systems	
	Foundation, Southwest	
	Ambulance Alliance, and	
	Western Berks Ambulance	
	Association	

TREASURER'S REPORT

Provided by Ron Roth, Treasurer

Discussion	Action	Conclusion
The Treasurer's report was reviewed by the Board of Directors	It was motioned by Kent Knable and seconded by Don Dereamus to accept the treasurer's report as presented.	Motion Passed

AUDIT REPORT

Provided by Michael Furjanic, CPA

Discussion	Action	<u>Conclusion</u>
2020 Audit Report was provided	- Audit went well with no	- Department of Health accepted
in today's meeting materials	problems.	the audit report for 2019 and 2020.

	 There were no disagreements with management. No legal issues or undisclosed transactions. Notes in the back of the audit 	
The Audit report was reviewed by the Board of Directors	provide further explanations.It was motioned by Keith Lawsand seconded by DonDeReamus to accept thetreasurer's report as presented.	Motion Passed

EXECUTIVE DIRECTOR'S REPORT

Provided	by Janette	Swade	Director	

Discussion	Action	Conclusion
SR6	Priorities for legislative assistance	
	are reimbursement, EMS	
	Act/Regs, EMSOF, Medicaid	
	rates, and financial losses	
	associated with COVID.	
Workforce Initiatives	PEHSC and the Executive	Please contact PEHSC staff
	Committee will begin to engage	with related concerns and
	the Board in the near future with	comments.
	some work products.	
EMS Survey	The Central for Rural PA survey	There is a meeting later this
-	had a response rate of 52.3%.	week with the Center for Rural
		PA to discuss the data analysis
		process.
Facebook	- There is an established Facebook	- Council will receive an invite
	page that will be dedicated to	email in a few weeks to access
	sharing best practices, ideas, and	this page.
	questions regarding workforce	
	issues.	
Legislative	- SB 861 REPLICA is out of	
-	committee and the Senate will be	
	looking at next week.	
	- SB 698 J.R. Henry did provide	
	testimony on the county	
	commissioner's association	
	county EMS authority bill.	
	- HB 1005 reporting requirements	
	for opioid overdoses, has not	
	moved.	
Budget	- PEHSC is being very careful	
-	about expenditures.	
	- Office rent remains reduced.	
	- Meetings will continue to be via	
	Zoom for at least the remaining of	
	this fiscal year.	
Staff	Friday, December 17 will be Kelli	We wish her well.
	Kishbaugh's last day with	
	PEHSC.	

DEPARTMENT OF HEALTH REPORT

Provided by Dylan Ferguson, Director

Discussion	Action	Conclusion
EMSOF	- \$5 million was added to	
	EMSOF which will be split	
	75/25%	
	- Most of the EMS portion will	
	go towards the deficit caused by	
	COVID.	
Audit	- Auditor General will be	
	auditing EMSOF.	
	- This is a routine audit and will	
	include the last four fiscal years.	
	- The last audit was done in	
	2018.	
SR6	DOH participated in the recent	
	SR6 meeting.	
COVID-19	- COVID cases are escalating in	
	PA.	
	- Hospitalizations are on the rise	
	and most hospital cases are from	
	the unvaccinated.	
	- There are a lot of questions	
	related to the Omicron variant,	
	but we don't have much	
	information on that variant yet.	
Flu	- Flu season is upon us.	
	- Influenza A appears to have	
	the most cases.	
	- The flu has been at a minimum	
	though.	

TASK FORCE/COMMITTEE REPORTS:

Medical Advisory Committee (MAC)

Provided by Dr. Michael Reihart

Medical Advisory Committee met on November 10, 2021

Discussion	Action	Conclusion
RSI Workgroup	There was extensive discussion	- Some members expressed
	on the Phase 1 recommendations.	concern, while others
		complimented the workgroup's
		work product and believe that if
		followed, RSI by ground ALS
		presents no more risk than in
		CCT use.
		- The MAC voted to support the
		recommendations and looks
		forward to Phase 2 pilot
		program development.

Research Study	STAT MedEvac presented a research study for use of whole blood during prehospital resuscitation.	 This is a DOD mutli-center study to determine if whole blood, compared to standard therapy, results in lower 30 mortality in hemorrhagic shock. The MAC voted to recommend approval of the study by the Department.
iALS/AEMT Protocols and Drug List	 Aimed at improving iALS utilization in time-sensitive situations. Other issues related to dispatch procedures also discussed. 	MAC will form a workgroup to further examine these and other related issues.
CCT Protocols	Tower DIRECT, presented a group of CCT protocols for use by their PHRNs when working with an ALS ambulance to make a CCT-level transport team.	 Dr. Kupas noted that agency- level protocols are not permitted for ground CCT operations. However, because they are being used only by a PHRN for Tower Health patients, the proposed protocols would fall outside of EMS Act and could be used under the authority of the Nurse Practice Act.
The Department requested a MAC review of a device for which they have received legislative inquires. PEHSC and the Ambulance Assn of PA have also been contacted.	 The device, LifeVAC, is a hand operated negative pressure device for the relief of FBAO and has an FDA 510(k) exemption. Mostly marketed as a consumer device, now being advertised for EMS. Some other states have accepted the device - others have not. 	MAC voted not to recommend the device for EMS use based on a lack of available peer- reviewed information.

EMS FOR CHILDREN PROJECT REPORT Provided by Duane Spencer EMSC Committee met on November 23, 2021

Discussion	Action	Conclusion
The EMSC program is preparing	The EMSC program is preparing	We will be reaching out to
for the upcoming 2022 EMSC	for the upcoming 2022 EMSC	Council members as the survey
annual survey.	annual survey. A revised	opens up for support in
	contact list has been submitted	obtaining the highest level of
	to our federal partners to update	survey participation possible.
	engagement information prior to	
	the survey going out. The 2022	
	survey communications will be	
	done internally, from within the	
	PA EMSC program and our	
	partners.	

2020 National Pediatric	The 2020 National Pediatric	
Readiness Survey	Readiness Survey for	
Readilless Sulvey	•	
	emergency departments	
	wrapped up in August. Aside from a 54% response rate,	
	specific survey results are still	
	pending.	
Impact COVID-19 has had on	The EMS for Children Advisory	The EMS program is requesting
children	Committee continues to discuss	all EMS stakeholders to provide
chindren	the impact COVID-19 has had	any and all pediatric mental
	on children, specifically around	health resources to the program
	three main issues; Multisystem	for resource warehousing and
	inflammatory syndrome in	re-distribution out to providers
	children (MIS-C), Return to	and agencies.
	School, and Mental Health.	C
	Vaccine and mask mandate	
	information was shared and	
	discussed with an emphasis on	
	school mask policies and impact	
	on children. Specific mental	
	health resources that are	
	developing in response to the	
	public health crisis and its	
	effects on children were	r
	introduced and discussed.	
Development of a statewide	The Steering Committee	Several facilities will be
hospital pediatric readiness	working on the development of a statewide hospital pediatric	included in a pilot of the initial
program	readiness program to meet	program to assess function, effort, expense, and
	federal EMSC performance	sustainability.
	measures is set to reconvene	sustaindonity.
	next week and plans are for	
	regular meetings over the next	
	year. The goal of this readiness	
	program is to deliver a program	
	that recognizes facilities across	
	several levels and ensures their	
	ability to provide pediatric care	
	during an emergency to the best	
	of their available resources.	
Improve pre-hospital pediatric	The committee has begun	
skills assessments	discussion on ways to improve	
	pre-hospital skills assessments	
	in parallel to a discussion which	
	occurred during the Pediatric	
	Emergency Care Coordinator	
	Learning Session in October. These skills assessments are	
	measured during the EMSC	
	survey and reported as part of	
	the EMSC Performance	
	Measures set by the federal	
	government. Pennsylvania is	
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only prepared to care for	
children but are also competent	
in doing so.	
The PECC Workforce	
Development Collaborative	
continues its schedule of	
providing support to pre-	
hospital and ED PECC's	
which have included the PECC,	
Patient Safety and Family	
Centered Care, and Equipment,	
The EMSC committee is	
continuing to evaluate	
recommendations from the	
updated national EMSC	
pediatric equipment list to make	
recommendations to the PVRP	
and statewide equipment lists.	
EMSC is working with multiple	<i>x</i>
stakeholders from across the	
state to address emergency	
preparedness and response to	
children with complex health	
and social needs as part of a	
grant project led by Boston	
University and St. Christopher's	
Hospital for Children.	
	in doing so. The PECC Workforce Development Collaborative continues its schedule of providing support to pre- hospital and ED PECC's through monthly focus areas which have included the PECC, Patient Safety and Family Centered Care, and Equipment, Supplies, and Medications. The EMSC committee is continuing to evaluate recommendations from the updated national EMSC pediatric equipment list to make recommendations to the PVRP and statewide equipment lists. EMSC is working with multiple stakeholders from across the state to address emergency preparedness and response to children with complex health and social needs as part of a grant project led by Boston University and St. Christopher's

CRITICAL CARE TRANSPORT TASK FORCE Provided by Butch Potter

CCT Task Force met on October 21, 2021

Discussion	Action	<u>Conclusion</u>
RSI Workgroup	- The draft of the Phase 1	The task force voted to support
	recommendations has been	the Phase 1 recommendations.
	completed.	
	- The members reviewed the	
	document and complimented the	
	task force members on their	
	work.	
	The update of the	
	PEHSC/PACEP critical care	
	resource document has been	
	completed and sent to the	
	PACEP for their review and	
	concurrence.	
	Dr. Martin-Gill reported that in	
	carrying the document forward,	
	it generated considerable	

general discussion regarding the lack of CCT resources available to move patients to a higher level of care in a timely manner and what system changes can be	
and what system changes can be implemented to address the problem.	

RSI TASK FORCE Provided by Dr. Alvin Wang RSI Task Force met on September 10, 2021

Discussion	Action	Conclusion
Task Force	- 6 Regional EMS Medical Directors	
Composition	- 1 PTSF representative	
_	- 2 PEHSC CCT committee members	
	- 3 Practicing paramedics	
	- Commonwealth medical director	
	- Other members as agreed-upon by PEHSC and PA	
	DOH	
Recommendation	- Comprehensive Literature Review	
development process	- VL vs DL	
	- RSI vs SAI	
	- RSI vs no medications	
	- Potential harms associated	
	with RSI	
	- Stakeholder input via formal survey	
	- EMS agencies	
	- EMS practitioners at or above	
	the ALS level	
	- EMS agency medical directors	
	-Key Recommendation areas	
	- General	
	- Financial	
	- Practitioner Education and	
	Training	
	- Medical Direction and Best	
	Practices	
	- CQI / QA / Data collection	
	- Protocol	
PEHSC RSI Task	• RSI is a low-frequency, high consequence	
Force Executive	event	
Summary	• RSI should only be available to the	
	practitioners, agencies, and medical directors	
	who are able to meet criteria for safe and	
	effective performance of the skill amongst	
	the right patient population	
	• The safe and effective performance of RSI in	
	Pennsylvania requires myriad engagements	
	by the EMS practitioner, agency medical	
	director, EMS region, and Commonwealth of	
	Pennsylvania to ensure that.	
	• Examples of such necessary rules of	
	engagement include:	

	• Minimum of 2 ALS practitioners at		
	the bedside, at least 1 of which is fully credentialed by the agency		
	medical director		
	 Formal training on proper patient 		
	selection to correctly identify		
	patients who will likely benefit from		
	RSI.		
	 Formal training and regular re- 		
	verification of practitioner		
	competency in the psychomotor		
	skills associated with RSI.		
	Robust data collection mechanisms		
	from both EMS agencies and		
	hospitals to include outcomes data		
	for to permit meaningful CQI / QA		
	analysis		
	Centralized CQI / QA review		
	committee		
VTR# 1221-01	Recommends the Department accept the Phase 1		
	recommendations of the task force to expand the		
	OPTIONAL use of RSI to ground advanced life		
	support units.		
On behalf of Task	RSI Task Force Committee Members		
Force Chair, Dr. Greg	Christopher Boyer, Ed.D ,EMT-P, Pennsylvania College of Technology		
Frailey, we would like	Dr. Joshua Brown, UPMC, PA Trauma Systems Foundation		
to thank the task force	Dr. Greg Frailey, Regional Medical Director-LTS EMS Council (Task Force		
members below for	Chair) Dr. Frank County STAT MedFrag (UDMC		
their dedication to this	Dr. Frank Guyette, STAT MedEvac/UPMC		
project.	Nathan Harig, EMT-P, Cumberland Goodwill EMS Kim Holman, PHRN, Good Fellowship Ambulance Corp.		
	David Jones, Manager, Penn State University EMS, President-PEHSC		
	Dr. Douglas Kupas, Commonwealth EMS Medical Director, PA Department		
	of Health		
	Keith Micucci, PHRN, CRNP, Lehigh Health System MedEvac		
	Dr. Matthew Poremba, AHN Lifeflight		
	Dr. Brian Risavi, Regional Medical Director-EMMCO West EMS Council		
	Dr. Duane Siberski, Associate Regional Medical Director-Eastern PA EMS		
	Council		
	Dr. Jonathan Trager, St. Lukes University Health Network		
	Dr. Alvin Wang, Regional Medical Director-Montgomery County EMS		
	Council		
	Mervin Wertz, Tower Health System		
	Gary Watters, EMT-P, AMED Ambulance Service		
	Dr. Bryan Wilson, St. Lukes University Health Network		
	Dr. Gerald Wydro, Regional Medical Director-Bucks County EMS Council		
	Staff Support: Butch Potter, EMT-P, Sr. EMS Systems Specialist-PEHSC		

	RSI Ta	sk Force '	Workgroups	
	Workgroup	Facilitator	Participants	
	Education and Training	Dr. Jonathan Trager	Kimberly Holman, RN Keith Micucci Mervin Wertz Christopher Boyer, Ed.D. Dr. Bryan Wilson Dr. Greg Frailey Dr. Douglas Kupas	
	Medical Direction	Dr. Duane Siberski	Dr. Matthew Poremba Dr. Brian Risavi Gary Watters Dr. Alvin Wang Dr. Greg Frailey Dr. Douglas Kupas	
	Protocol Development	Dr. Alvin Wang	Dr. Matthew Poremba David Jones Gary Watters Dr. Gerald Wydro Dr. Greg Frailey Dr. Douglas Kupas	
	Quality Improvement and Data Collection	Dr. Frank Guyette	Nathan Harig Keith Micucci, RN, CRNP Christopher Boyer, Ed.D. Dr. Joshua Brown Dr. Alvin Wang Dr. Greg Frailey Dr. Douglas Kupas	
The VRT 1221-01was	It was motioned	l by Anthony	Tucci and seconded by	Motion Passed
reviewed by the		-	VTR 1221-01 as	
Board of Directors	presented.			

EMS EDUCATION TASK FORCE Provided by Mervin Wertz EMS ED Task Force met on November 30, 2021

Discussion	Action	Conclusion
Director Ferguson provided an	- Will still be in collaboration	Changes could be rolled out in
update on a planned roll-out of	with the regional EMS council.	the 1 st quarter of 2022.
an optional education institute	- There will be regional, shared	
lead BLS psychomotor testing	and EMS institute	
process.	responsibilities	
	- Examiner qualifications,	
	including prior instructional	
	time with class and time spent	
	teaching a particular skill –	
	avoids conflict of interest.	
	- There are also anticipated	
	changes to the overall testing	
	procedure, no matter who is	
	taking the lead.	
	- Reducing to one assessment	
	station – trauma or medical	
	chosen at random.	
	- If a retest is required, only	
	those stations failed require	

retested, no matter # of stations	
failed.	
CoAEMSP and NREMT will	
cease requirement for ALS	
psychomotor exam on April 1,	
2023.	
Discussed the concept of a	
standardized, online preceptor	
education program. However,	
this alone may not satisfy	
CoAEMSP requirements.	
Has there been a reduction in	
EMS certification program	
enrollment? The overall	
statistics don't reflect it, but we	
need to look at a trend over	
several years.	

OTHER REPORTS:

CONFERENCE UPDATE Provided by Andy Snavely

Provided by Andy Snavely		
Discussion	<u>Action</u>	<u>Conclusion</u>
The 2021 PA EMS Conference	- 2,989 people registered	Planning for the 2022
concluded on Sunday,	- 2,172 attended	conference is ongoing
November 28.	- 27.3% attrition, which is lower	
	than the industry standard of	
	approximately 33%	
	- 21,442 total session views	
	- Representation from every	
	county in PA, as well as 176	
	Out-of-State attendees	
EMG AWADDC		

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EMS AWARDS

Provided by Duane Spencer

Discussion				
ALS Practitioner of the Year	Christian Martin-Gill MD	UPMC Prehospital Care / STAT MedEvac	Allegheny County	
BLS Practitioner of the Year	Kelly Sweeney Springfield Ambulance		Delaware County	
EMS Educator of the Year	Michelle Eaton Superior Ambulance		Mercer County	
Amanda Wertz Memorial EMS for Children Award	Kimberly Roth, MD UPMC Children's Hospital of Pittsburgh		Allegheny County	
David J. Lindstrom EMS Innovation Award	Douglas Wolfberg, JD		Dauphin County	

Dr. George Moerkirk Memorial Contribution to EMS Award	Nora Helfrich, RN, EMT- P	Tri-Community South EMS	Allegheny County
Rescue Service of the Year	Ross / West View EMS Rescue		Allegheny County
EMS Agency of the Year (Large Volume Division)	Philadelphia Fire Department		Philadelphia County
EMS Agency of the Year (Small Volume Division)	Springfield Ambulance		Delaware County

SPECIAL OPERATIONS WORKGROUP Provided by Dr. Duane Siberski

Provided by Dr. Duane Siberski		
Discussion	Action	<u>Conclusion</u>
Tactical EMS Expanded Scope	- The Special Operations	Planning for first group meeting
of Practice	Workgroup is resuming work	mid-January 2022.
	that was tabled in early 2020	
	due to COVID	
	- A survey has been sent to the	
	group to identify current gaps in	
	previous work and to streamline	
	the process of selecting focus	
	topics	

EMS OPERATIONS COMMITTEE Provided by Andy Snavely

Discussion	Action	Conclusion
Introduction	The group has not yet met. The first meeting scheduled for December 15, 2021 at 1:00 pm.	Update to be provided at next BOD meeting
	We are still actively soliciting for participants. Interested	

members should contact A.	
Snavely.	

ORGANIZATIONAL REPORTS:

Ambulance Association of PA

Provided by Donald DeReamus

Discussion	Action	Conclusion
Sequestration	House passed bill that would	
_	prevent 2% reduction in	
	Medicare reimbursement for	
	2022.	
EMS Agency Survey	Will collaborate with PEHSC.	

PA Fire and Emergency Services Institute

Provided by Jerry Ozog

Discussion	Action	Conclusion
Perception of progress for SR6	- Legislature vs. EMS	
initiatives	agencies and providers.	
	Legislators are more optimistic	
	than EMS	
	stakeholders.	
	- Felt the recent meeting with	
	the group was productive.	
	- Recent legislative meeting	
	regarding county-level EMS	
	authorities revealed opposition	
	by some groups within and	
	outside emergency services. It	
	demonstrates the fact that we	
	have not reached a consensus on	
	this issue.	

2022 TENTATIVE BOARD DATES

Wednesday, March 9 th	
Wednesday, June 15th	
Wednesday, September 21st	
Wednesday, December 14th	

ADJOURN BOARD OF DIRECTORS MEETING

Discussion	Action	Conclusion
	It was motioned by Keith Laws	Motion Passed
	and seconded by Carl Moen to	
	adjourn the meeting.	

<u>The next scheduled meeting of the PEHSC Board of Directors will be on Wednesday, March 9, 2022,</u> <u>at 10:00 am via Zoom</u>